

Category: Infrastructure

State: New Mexico

Department: General Services Department

Lead category: Infrastructure

Category area: Facilities

Project Title: Capital Asset Management & Planning System (CAMPS)

Project Associates: George Morgan, Director, Facilities Management Division; Vision and Courage to see it through; Marcus Gee, Project Manager, General Services Department Contractor; Mike Keelin, AssetWorks Lead Analyst; primary architect aligning FMD business processes to the AiM System; Marty Perrins-Dallman, Capital Projects Team Lead (Acting), design of the CP work flows; Flaviano Prosperini, Technical Lead, technical expertise and responsiveness; Suzanne StClair, Functional Administrator, for attention to detail and follow through; Rima Varela, Financial Manager, design of the payables processes; Annette Tafoya, Budget Manager, design of the capital project budgeting processes

Project date: 14-Feb-16

Executive summary: The purpose of Capital Asset Management & Planning System (CAMPS) is to enable the New Mexico General Services Department's (GSD) Facilities Management Division (FMD) to administer capital projects funding in compliance with the state code, manage Capital Projects efficiently to ensure state funds are spent effectively and efficiently and ensure that projects are managed and procured in a fair and reasonable manner to provide the best value to the state of New Mexico.

The underlying goals of the CAMPS Project included:

1. Standardizing the methods and procedures for:
 - a. assessing and planning capital projects,
 - b. carry out capital projects in accordance with scope, schedule and budget constraints, and
 - c. handing off capital projects to Operations and Maintenance business functions at project closeout.
2. Providing management and stakeholder visibility into capital project performance, in order to identify and achieve process improvements going forward; and
3. Providing transparency of state government operations within the capital projects arena.

Project description: CAMPS was initiated on July 1, 2014 and was put into production on February 14, 2016. FMD contracted with an outside vendor to oversee the implementation of the project. CAMPS has been successful in standardizing Capital Projects planning and performance for all 750 buildings under GSD/FMD jurisdiction.

Personal queries now exist on the desk tops of leadership, providing the management oversight of Capital Projects that served as a business driver of CAMPS. Leadership can today see at a glance the performance of projects at different levels (by county, by campus, by building, by Project Manager, etc.), and they can drill into individual projects for additional details as needed.

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CAMPS has increased transparency to state agencies, by allowing them to access the status of their projects through a secured website, which provides them with up-to-date information on their respective projects. The performance of capital projects is also broadcast to a public facing website, where New Mexico State taxpayers can see first-hand how and where their tax dollars are being invested.

CAMPS has automated the tracking of Capital Projects which includes the schedule, any risk, remaining budget amounts and current expenditures by project. This has eliminated the use of multiple spreadsheets to track Capital Projects.

CAMPS has also provided accurate and up-to-date facility condition assessment data which has assisted FMD's abilities to plan more efficiently for Capital Projects and reduce the cost of maintaining state properties.

Why initiated: The project was initiated to enable FMD to balance capital project priorities with fiscal constraints and track projects to the minutest detail. It was initiated also because of the need for GSD staff to provide faster service at the point of need while utilizing fewer tax payer dollars.

Results achieved: 97.4% of the Facilities Management Division capital projects were on schedule and within the approved budget.

Project timeline: July 1, 2014 - February 14, 2016

Significance to the improvement of the operation of government: CAMPS provides the data analytics and management capabilities needed for accurate budget projections and scheduling.

This allowed the FMD to keep 97.4% of their projects on schedule and within the allotted budget per project. CAMPS has provided access to shared data to state agencies and has reduced costs by staying within budget.

Benefits realized by citizens and/or state government: The benefits of CAMPS realized by citizens and state government are more transparency on capital projects for the state agencies allowing them to track the progress of their projects and timely completion of projects within budget.